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30 January 1973

MEMORANDUM FOR: ✓Chief, Community Comptroller Group, IC  
Director, Central Reference Service

SUBJECT : COINS Review Group

1. Mike Malkin is winding up his review of the COINS system and is preparing to submit his final recommendation to Al Hall. No agreed pieces of paper have been circulated for concurrence by the Review Group members but Malkin has surfaced--verbally--his own recommendations on the future of COINS.

2. These are:

a. Continue COINS under DCI auspices, but make ASD(I) the executive authority for the system. ASD(I) would be willing to relinquish this at any time the DCI showed inclination to provide the system with strong management authority. Malkin's rationale for this is that the money in COINS is mainly DOD money, that the authority for the system should be where the money is, and that COINS management authority is a fundamental problem.

b. upgrade COINS security to TK.

c. put the files into COINS that people say they want to have there, and take out those that are little used or not used at all.

d. "let there be standards".

3. There was no mention in the above of specific hardware upgrading, where major costs are likely to be. Dr. Malkin views that area, such as taking out the switch, upgrading the communications, and putting communications computers at the nodes of the system, as longterm upgrading. [redacted] pushed quite

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hard for just that kind of thing. He wants NPIC and CIA in the system at a cost of [redacted] for each node. Such costs would be borne by the participating agencies. He wants NPIC for its IDF file and CIA for AEGIS. He wants to include money for communications netting to make the whole system interactive.

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4. It seems to me that, aside from the management recommendation and the implications of that, the effect of all this from the Agency's point of view will be to increase the pressure on NPIC to get into the system and on headquarters to make the AEGIS' files available through COINS and generally to spend more money in the direction of COINS.

5. I would like to get together to talk about these points early this week, in case any of you wish to try to head off Malkin. My own concern is that the recommendations seem pretty naked without some supporting text about how they are to be carried out, and the cost implications of doing so.



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Deputy Director  
Strategic Research

11 October 1972

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MEMORANDUM FOR: [REDACTED]

1. Mr. Tweedy called about 1655 hours to say that he had been talking with Dr. Hall, during which there was a discussion of the study that Dr. Hall had proposed on [REDACTED]. Dr. Hall stated that General Davidson will handle this and will proceed to draw up preliminary terms of reference and then get in touch with the IC Staff (CCG). The study will be carried out under the auspices of the IRAC. As yet, the chairman has been undetermined. Mr. Tweedy suggested that we should begin getting our own thoughts together, including our own preliminary terms of reference, and that if we have any names to suggest for chairman perhaps we should discuss it with him.

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2. With regard to COINS, Dr. Malkin of Dr. Hall's staff will lead that study and it will include representation from DIA, NSA, CIA, and the IC Staff. Mr. Tweedy said he had not discussed this with [REDACTED] but would do so before the day is over and surmised that perhaps we should warn Proctor that such a study is about to get underway.

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[REDACTED]

[REDACTED]

IC/CCG/CWE:ibm  
Distribution:

0 - [REDACTED]  
1 - [REDACTED]

- CCG Subject ; REF = SIGINT RELATIONSHIPS  
1 - CCG Reading  
1 - CWE chrono

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